

INTERNATIONAL JOURNAL FOR RESEARCH IN EDUCATION (IJRE)

ISSN: 2320-091X (o) & 2347-5412 (p) | www.ijre.net

Certificate of Publication

THE BOARD OF
INTERNATIONAL JOURNAL FOR RESEARCH IN EDUCATION
IS AWARDING THIS CERTIFICATE TO

Dr. Sandeep Kumar

for successful publication of the paper titled
**FACULTY READINESS FOR HYBRID TEACHING: A MULTI-
UNIVERSITY STUDY**

Published in

Volume 14, Issue 09, September 2025

DATED: 02-September-2025



A blue ink signature of Dr. Kalpana Jain.

DR. KALPANA JAIN
EDITOR-IN-CHIEF

